



ADR Institute of Canada  
Institut d'arbitrage et de  
médiation du Canada <sup>TM/MC</sup>

*This is to certify that*

# Marc Bhalla

*having fulfilled the educational requirements, demonstrated the necessary competence, and gained the practical experience in arbitration prescribed by the ADR Institute of Canada is hereby granted the title and designation*

## Chartered Arbitrator

*and the initials*

### C.Arb

*Subject to the regulations of the ADR Institute of Canada.*

*In witness thereof, the Corporate Seal has been affixed,  
attested by the signatures of its duly Authorized Officers.*

*Certificate No. 2021-158*

*October 22, 2021*



Elton Simoes, C.Med, Q.Arb  
President

Janet McKay  
Executive Director

This certificate is the property of the ADR Institute of Canada (ADRIC) and remains in possession of the person whose name it bears only so long as such person maintains a membership in good standing with an affiliate of ADRIIC and abides by ADRIIC's requirements to maintain this designation.